



CITY OF CRESCENT CITY

AGENDA
SPECIAL MEASURE S OVERSIGHT COMMITTEE MEETING
WASTEWATER TREATMENT FACILITY
210 BATTERY STREET
CRESCENT CITY, CA 95531

THURSDAY

APRIL 17, 2025

6:00 P.M.

This meeting will be held in person at the location listed above. The City will broadcast the meeting on YouTube, however, if there is a technological issue with YouTube, the meeting will continue in person as scheduled. The public may access and participate in the public meeting by (1) attending the meeting in person and making public comment when called for by the Chair or (2) by submitting a written comment via publiccomment@cityofcrescentcity.org or by filing it with the City Clerk at 377 J Street, Crescent City, California, 95531. All public comments (via email or mail) must be received by the City Clerk prior to 12:00 p.m. the day of the meeting. Please identify the meeting date and agenda item to which your comment pertains in the subject line. Public comments so received will be forwarded to the Measure S Oversight Committee and posted on the website next to the agenda. **Written public comments will not be read aloud during the meeting.**

Notice regarding Americans with Disabilities Act: In compliance with the Americans with Disabilities Act, if you need special assistance to participate in the meeting, please contact the City Clerk's office at (707)464-7483, ext. 12. Notification 48 hours before the meeting will enable the City to make reasonable arrangements to ensure accessibility to this meeting [28 CFR 35.102-35.104 ADA Title II]. For TTYDD use for speech and hearing impaired, please dial 711. A full agenda packet may be reviewed at City Hall, 377 J Street, Crescent City, CA or on our website: www.cityofcrescentcity.org

OPEN SESSION

Call to order
Roll call
Pledge of Allegiance

PUBLIC COMMENT PERIOD

Any member of the audience is invited to address the Measure S Oversight Committee on any matter that is within the jurisdiction of the City of Crescent City. Comments of public interest or on matters appearing on the agenda are accepted. Note, however, that the Committee is not able to undertake extended discussion or act on non-agendized items. All comments shall be directed toward the entire Committee. Any comments that are not at the microphone are out of order and will not be a part of the public record. After receiving recognition from the Chair, please state your name and city or county residency for the record. Public comment is limited to three (3) minutes. The public is additionally allotted three minutes each in which to speak on any item on the agenda prior to any action taken by the Committee.

CONSENT CALENDAR

1. Meeting Minutes

- *Recommendation: Consider and approve the April 8, 2025 Measure S Oversight Committee meeting minutes.*

NEW BUSINESS

2. FY 24-25 Expenditure Recommendations for Measure S Funds

- *Recommendation: Hear staff report*
- *Technical questions from the Committee*
- *Receive public comment*
- *Further Committee discussion*
- *Approve and adopt Resolution No. MS2025-02, A RESOLUTION OF THE CRESCENT CITY MEASURE S OVERSIGHT COMMITTEE RECOMMENDING EXPENDITURES OF MEASURE S FUNDS FOR FY 2025-2026*

MEASURE S OVERSIGHT COMMITTEE ITEMS

➤ City Manager Report

ADJOURNMENT

Adjourn to the next meeting of the Measure S Oversight Committee, date and time to be determined, at the Wastewater Treatment Facility conference room, 210 Battery Street, Crescent City, CA.

POSTED:

April 14, 2024

/s/ Robin Altman

City Clerk/Administrative Analyst

Vision:

The City of Crescent City will continue to stand the test of time and promote quality of life and community pride for our residents, businesses and visitors through leadership, diversity, and teamwork.

Mission:

The purpose of our city is to promote a high quality of life, leadership and services to the residents, businesses, and visitors we serve. The City is dedicated to providing the most efficient, innovative and economically sound municipal services building on our diverse history, culture and unique natural resources.

Values:

Accountability
Honesty & Integrity
Excellent Customer Service
Effective & Active Communication
Teamwork
Fiscally Responsible



CITY OF CRESCENT CITY

MINUTES
SPECIAL MEASURE S OVERSIGHT COMMITTEE MEETING
WASTEWATER TREATMENT FACILITY
210 BATTERY STREET
CRESCENT CITY, CA 95531

TUESDAY

APRIL 8, 2025

6:00 P.M.

OPEN SESSION

Call to order Chairman Shamblin called the meeting to order at 6:03 p.m.

Roll call Committee Members present: Committee Member Ernie Perry, Vice-Chair Dana Reno, Chairman Steve Shamblin, non-voting Member Finance Director Linda Leaver and non-voting Member City Manager Eric Wier
Committee Member absent: Committee Member Shawna Hyatt
Staff members present: City Attorney Martha Rice, City Clerk/Administrative Analyst Robin Altman, Public Works Director Dave Yeager, Fire Chief Kevin Carey, and Police Chief Richard Griffin

Pledge of Allegiance led by Chairman Shamblin

PUBLIC COMMENT PERIOD

There were no comments from the public.

CONSENT CALENDAR

1. Meeting Minutes

- *Recommendation: Consider and approve the February 11, 2025 Measure S Oversight Committee meeting minutes.*

Chairman Shamblin indicated that in the roll call, there is an additional "Chief" in front of Chief Griffin. Committee Member Perry asked for the phrase "will do" to "will have" on page three, line 5.

There were no comments from the public.

On a motion by Vice-Chair Reno, seconded by Committee Member Perry, and carried unanimously on a 3-0 polled vote with Committee Member Hyatt being absent, the Measure S Oversight Committee considered and approved the February 11, 2025 Measure S Oversight Committee meeting minutes with the recommended changes.

NEW BUSINESS

2. Measure S FY 24-25 Budget Discussion

- *Recommendation: Hear staff report*
- *Technical questions from the Committee*
- *Receive public comment*

- *Further Committee discussion*
- *Direct staff to prepare a resolution for the Committee's recommendations for the FY 24-25 Measure S budget; take action as necessary and appropriate*

City Manager went over the Measure S fund balance in detail, to include the recently completed audit. Finance Director Leaver reported to the Council what was decided at the last Measure S Oversight meeting.

City Manager Wier went over the revenue and expense summary that is specific to Measure S funds. Chairman Shamblin asked if what is before them a multi-year budget; Director Leaver said that what will be the recommendation of the Committee is the first year. City Manager Wier went over each department's Measure S funds for FY 25/26 which were based on budget-to-actuals. Director Leaver stated that for the firefighter volunteer stipends shown in this budget only reflects the Measure S funds. Fire Chief Carey explained the 12-hour shift at the fire department. Everyone is being trained to be equipment operators, and explained in detail the Blue Card On Demand Training, which is new to the Department and requires annual recertification. Fire Chief Carey would like to have thermal imagers added to the budget; they have an over 6-7 year lifespan. Chairman Shamblin asked what the \$250k total was for turnouts and helmets; Director Leaver stated this was in the plan if we were able to buy everything we needed all at once. The number in the budget is for year one. Committee Member Perry asked what the status of the new vehicles were; Chief Carey said the Quick Response Vehicle is expected to arrive the first week of June, the Fire Command vehicle has yet to be purchased due to what is needed for the Fire Chief. Regarding the exhaust system needed for the Fire Station – these would be in the Bay of the fire station and pulls the exhaust out of the Bay. This will be a huge wellness upgrade for the firefighters. Chairman Shamblin asked if it had to be filter before it was vented; Chief Carey stated that is built into the system. City Manager Wier explained other facility improvements needed at the Fire Hall. Chief Carey went over each item in the budget and what their purpose was and how it would benefit the department. Chief Carey explained the Lucas Device which is an automated CPR machine – the fire department currently has one and has used it multiple times.

City Manager Wier stated that the big change in the budget was that there was a DOJ grant that funded an SRO position, however, that grant has expired. Now, CCPD will be entering into an agreement with the Del Norte County Office of Education. City Manager went over the detailed sheet showing the request from CCPD for Measure S funds. Police Chief Griffin explained how the cellphone analyzer has benefited cases by reducing time sending phones to the DOJ (6 month wait time), to just minutes to access the data in the phone. Chairman Shamblin asked if other agencies are charged to use the analyzer; Chief Griffin stated no, it's important to help other agencies as their crime could affect our community as well. City Manager Wier explained the debt service budget has increased as the PD improvements are estimated to cost \$2.4 million. The City is waiting for the USDA to assist in the funding once the environmental review is done. Director Leaver said that the payment is dependent on when the project is finished (for the debt service payment). Chairman Shamblin asked about the funding for an officer from the School District; Chief Griffin explained that the Tobacco grant was no longer allowed to be used for school resource officers. The Office of Education will cover 70% of the funding of the SRO. Director Leaver explained that the SRO position is not with Measure S funds, these funds are being used for three officers on the street. Committee Member Perry asked how long the agreement is for; Chief Griffin stated two years and it is renewed annually unless one of the parties cancels the agreement by April 1st prior to the start of the effected fiscal year. Chairman Shamblin asked if the \$377,300 of Measure S funds for the three officers will fully fund those three positions; City Manager Wier stated it would. Committee Member Perry asked why there is a large difference between the initial costs for the K9; Director Leaver stated that the other one had a donation from a private foundation (Tamaki Foundation) organization for one of the K9s, but the other one did not.

Chairman Shamblin asked why the budget is trying to be perfectly matched; Director Leaver stated that these numbers are based on what money is spent or will be spent. Committee Member Perry stated that the numbers reflect the plan for street projects. Chairman Shamblin asked if the City had considered a traffic light on E Street once the new apartments are finished as the traffic will really increase; City Manager Wier stated that has been a discussed. Chairman Shamblin suggested that the budget for sidewalk repair or install can be reduced to \$70k (from \$100K). Director Yeager explained that 350 locations have already been addressed and City Manager Wier stated they look at trip hazards. Chairman Shamblin asked if the work that Director Yeager explained is why he feels \$100k is necessary; Director Yeager explained all of the work that goes into the proper order of construction. City Manager Wier went over the needs for various vehicles for Public Works.

Director Yeager gave a detailed report to the Committee about the Street Preservation Project. Director Yeager stated that the proposed project is based upon the roads condition assessment performed a few years ago. However, he also included some streets that would not necessarily be recommend by that report for repair due to their extremely poor condition.

City Manager Wier stated that the pool expenses are increasing; Director Leaver stated that in the Pool budget, there has been an increase of 5% and City Manager Wier went over the summary of what is needed for the Pool budget from Measure S. Director Leaver stated for the new roof for the Pool, Measure S funds will pay \$100k towards it and the general fund will pay the rest.

Chairman Shamblin asked about the independent auditor's process; Director Leaver explained that they pull reports on local businesses and find if they are paying appropriate taxes.

Director Leaver stated that in the agenda packet, the last page shows how Measure S funds are being spent and if City funds were being pulled back and Measure S funds used instead – the answer is no, and the graph shows the way the money has been allotted.

The Committee agreed there were no significant changes. Committee Member Perry asked what the next step would be; City Manager Wier stated that a resolution will be drafted and be before the Committee on the 17th.

There were no comments from the public.

City Manager Wier stated that the request from staff for the Committee is to direct staff to come back with a resolution for the Committee's approval. The Committee was in consensus for staff to bring back a resolution to the Committee at the next meeting, April 17th.

MEASURE S OVERSIGHT COMMITTEE ITEMS

- **City Manager Report** - City Manager Wier went over the events for the Kamome Festival.

ADJOURNMENT

On a motion by Committee Member Perry, seconded by Vice-Chair Reno, and carried unanimously, the Measure S Oversight Committee meeting was adjourned at 8:12 p.m. to the next meeting of the Measure S Oversight Committee, Thursday, April 17, 2025 at 6:00 p.m., at the Wastewater Treatment Facility conference room, 210 Battery Street, Crescent City, CA.

ATTEST:

Robin Altman
City Clerk/Administrative Analyst



MEASURE S OVERSIGHT COMMITTEE AGENDA REPORT

TO: CHAIR SHAMBLIN AND MEMBERS OF THE MEASURE S OVERSIGHT COMMITTEE

FROM: ERIC WIER, CITY MANAGER

BY: LINDA LEAVER, FINANCE DIRECTOR

DATE: APRIL 17, 2025

SUBJECT: FY 2025-2026 EXPENDITURE RECOMMENDATIONS FOR MEASURE S FUNDS

RECOMMENDATION

- Hear staff presentation
- Technical questions from the Committee
- Receive public comment
- Further Committee discussion
- Approve and adopt Resolution No. MS2025-02, A RESOLUTION OF THE CRESCENT CITY MEASURE S OVERSIGHT COMMITTEE RECOMMENDING EXPENDITURES OF MEASURE S FUNDS FOR FY 2025-2026

BACKGROUND

Since the adoption of Measure S by City voters in 2020, the Measure S Oversight Committee has met several times each fiscal year to receive information and develop recommendations for the expenditure of Measure S funds. Each year, these recommendations have been presented to the City Council for consideration and included in the City's annual budget.

ITEM ANALYSIS

On April 8, 2025, the Measure S Oversight Committee met to review the five-year plan for Measure S revenues and to hear about funding needs and department requests for the FY 2025-2026 budget. The attached Resolution No. MS2025-02 outlines the recommended expenditures as directed by the Oversight Committee.

The recommended expenditures are for the four departments that were intended to be supported by Measure S: fire, police, streets, and the swimming pool, plus a small budget

for financial oversight of the funds. The ongoing annual costs recommended by the Oversight Committee include funding police officers and fire captains, police and fire training, operational and equipment needs, and capital improvements for the four departments. Some new expenditures were also recommended:

Fire: thermal imagers, exhaust system for City fire station, heating and window repairs at City fire station, skid-mounted pump, UTV equipment, combi tool, and the final purchases of accessories for the new SCBAs.

Police: increase amount allocated for debt service to \$132,000 (for improvements to the City police facility). Depending on the timing of actual construction, the first debt service payment may or may not be in this fiscal year. If the debt service payment is not needed in this fiscal year, the funds will remain in Measure S.

Streets: set aside \$40,000 toward the future purchase of large equipment (backhoe).

Swimming pool: add \$100,000 toward the roof replacement project.

Some of the Measure S expenditures are transfers into various capital improvement and equipment replacement funds. Those projects and purchases often take multiple years to come to fruition, although the transfer itself is counted as an expenditure of Measure S funds. The balances continue to be tracked in the capital and equipment funds until the project or purchase is completed, and any unspent funds would remain available to be reallocated to other Measure S priorities. A summary of those balances and the status of each project (estimated as of June 30, 2025) is included with the five-year spending plan.

FISCAL IMPACT

The attached resolution reflects the recommendations as directed by the Oversight Committee on April 8, 2025, totaling net Measure S recommended expenditures in the amount of \$2,666,408 for FY 2025-2026. If adopted, this recommendation will be submitted to the City Council for consideration to be included in the City's FY 2025-2026 budget.

The audited Measure S balance as of June 30, 2024 was \$1,063,093. The current fiscal year is estimated to end with a Measure S balance of \$477,154. The recommended Measure S expenditures for FY 2025-2026 would result in an ending balance of \$160,745 as of June 30, 2026.

ATTACHMENTS

- Draft Resolution No. MS2025-02 (FY 25-26 expenditure recommendations)
- Five-Year Measure S Spending Plan (as of 04.08.25)

RESOLUTION NO. MS2025-02

A RESOLUTION OF THE CRESCENT CITY MEASURE S OVERSIGHT COMMITTEE RECOMMENDING EXPENDITURES OF MEASURE S FUNDS FOR FY 2025-2026

WHEREAS, on November 2, 2020, the voters of the City of Crescent City approved Measure S, an ordinance imposing a local 1.0% Transactions and Use Tax (commonly referred to as a sales tax); and

WHEREAS, Measure S requires a citizens' oversight committee to review and report on Measure S revenues and expenditures; and

WHEREAS, the Measure S Oversight Committee has established and periodically updates a five-year spending plan for Measure S funds; and

WHEREAS, the Measure S Oversight Committee has made recommendations to the City Council based upon the five-year plan as well as other needs and projects brought before the Committee; and

WHEREAS, the Measure S Oversight Committee has met multiple times each fiscal year to receive revenue and expenditure updates as well as to hear requests for additional or different expenditures and has amended its recommendations from time to time; and

WHEREAS, the Measure S Oversight Committee met on April 8, 2025 to receive a presentation from the City Manager and City staff and has updated the five-year expenditure plan; and

WHEREAS, the Measure S Oversight Committee finds the recommended expenditures to be an appropriate use of Measure S funds, which are intended to support the City's Fire Department, Police Department, streets, and swimming pool.

NOW, THEREFORE, BE IT RESOLVED, by the Crescent City Measure S Oversight Committee that the FY 2025-2026 Expenditure Recommendations for Measure S funds as set forth on Exhibit A, attached hereto, are hereby adopted.

PASSED AND ADOPTED and made effective the same day by the Crescent City Measure S Oversight Committee on this 17th day of April 2025, by the following polled vote:

AYES:

NOES:

ABSTAIN:

ABSENT:

Steve Shamblin, Chair

ATTEST:

Robin Altman, City Clerk

Measure S Oversight Committee

Fiscal Year 2025-2026

Expenditure Recommendations

Resolution No. MS 2025-02

Exhibit A

Fire Department (\$626,131 net)

Costs shared with Fire District	
Volunteer stipends	75,000
Station staffing	25,000
Full-time Captain positions (3)	472,500
Training	15,000
Command Department Training System	3,125
First Due operating system	17,500
Volunteer recruitment and retention	5,000
Equipment and tools	10,000
Thermal imagers	20,000
Turnouts and helmets	50,000
Transfer to Veh/Equip Fund (future turnouts)	25,000
City-only costs	
Transfer to apparatus replacement fund	98,000
Transfer to CIP Fund (exhaust system for City fire station)	50,000
Transfer to CIP Fund (window repair, heat pump)	25,000
Skid-mounted pump	45,000
UTV equipment	5,000
Combi tool	20,000
Lucas device	20,000
SCBA for City	15,000
Transfer to Veh/Equip Fund (future SCBA)	32,500
Total Fire Expenditures	1,028,625
Fire District Reimbursement (Estimated)	402,494
Net Fire Expenditures	626,131

Police Department (\$642,111)

3 additional officers	377,300
Detective assignment	5,247
Body cameras and tasers	63,250
Dash cameras (annual cost)	40,814
Cell phone analyzer annual cost (partial)	6,000
Medical supplies	1,500
K9 Kostya (ongoing costs - vet, food, training)	8,000
K9 Murtaugh (ongoing costs - vet, food, training)	8,000
Transfer to debt service fund (facility improvements)	132,000
Total Police Expenditures	642,111

Street Maintenance / Improvements (\$935,000)

Pot hole, crack seal, minor repairs	100,000
Sidewalk repair or install	100,000
Striping	50,000
Street lights	45,000
Street preservation project (transfer to CIP fund)	600,000
Transfer to CIP fund for future equipment (backhoe)	40,000
Total Street Expenditures	935,000

Fred Endert Swimming Pool (\$455,000)

Operations (staffing, utilities, supplies, etc.)	345,000
Equipment, parts, repairs	10,000
Transfer to CIP Fund (roof)	100,000
Total Pool Expenditures	455,000

Financial Oversight (\$8,166)

Independent audit	3,166
Sales tax consultant (projections & business audits)	5,000
Total Finance Expenditures	8,166

Measure S Oversight Committee
Resolution No. MS 2025-02, Exhibit A

Total Recommended FY 2025-2026 Measure S Expenditures \$2,666,408*

*Net with Crescent Fire Protection District Reimbursement

The Committee recognizes that actual expenditures may vary from the recommended amounts, due to staffing (timing of new hires, actual cost of benefits, experience level of new hires, etc.), actual costs of purchases, and timing of projects. Recommended projects may be carried forward to the next fiscal year if not completed in this fiscal year.

Measure S Oversight Committee

Revenue and Expenditure Summary

	Prior Years				Current Year			Future Years for 5-Year Plan			
	Actual				Budget FY 2024-25	Projected FY 2024-25	Comments FY 2024-25	Forecast			
	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24				FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29
Revenues											
Measure S tax revenue	452,930	2,248,200	2,319,969	2,345,019	2,300,000	2,311,000		2,350,000	2,350,000	2,350,000	2,350,000
Fire District reimbursement	-	35,584	81,967	347,958	394,835	364,746		402,494	426,997	440,372	448,397
Total revenues	452,930	2,283,784	2,401,936	2,692,977	2,694,835	2,675,746		2,752,494	2,776,997	2,790,372	2,798,397
Expenditures											
Fire	-	221,380	182,101	920,879	1,215,769	1,164,463		1,028,625	898,625	923,625	938,625
Police	-	223,293	609,322	463,279	525,165	508,741		642,111	746,111	626,111	706,111
Streets	-	929,419	376,708	836,453	1,000,000	1,000,000		935,000	835,000	835,000	835,000
Pool	120,463	832,375	490,280	545,466	602,752	583,091		455,000	395,000	395,000	395,000
Finance	-	4,300	7,500	5,317	7,991	5,391		8,166	8,291	8,435	8,560
Total expenditures	120,463	2,210,766	1,665,911	2,771,394	3,351,677	3,261,686		3,068,902	2,883,027	2,788,171	2,883,296
Total											
Total revenues	452,930	2,283,784	2,401,936	2,692,977	2,694,835	2,675,746		2,752,494	2,776,997	2,790,372	2,798,397
Total expenditures	120,463	2,210,766	1,665,911	2,771,394	3,351,677	3,261,686		3,068,902	2,883,027	2,788,171	2,883,296
Remaining balance	332,467	405,485	1,141,510	1,063,093	406,251	477,154		160,745	54,715	56,916	(27,983)
Note: amounts above for Fire Department show total expense and reimbursement revenue separately, the way it will appear on the audit. For planning purposes, the net amount (expenses less reimbursement) is shown below.											
Measure S tax revenue	452,930	2,248,200	2,319,969	2,345,019	2,300,000	2,311,000		2,350,000	2,350,000	2,350,000	2,350,000
Expenditures											
Fire (net cost)	-	185,796	100,134	572,921	820,934	799,716		626,131	471,628	483,253	490,228
Police	-	223,293	609,322	463,279	525,165	508,741		642,111	746,111	626,111	706,111
Streets	-	929,419	376,708	836,453	1,000,000	1,000,000		935,000	835,000	835,000	835,000
Pool	120,463	832,375	490,280	545,466	602,752	583,091		455,000	395,000	395,000	395,000
Finance	-	4,300	7,500	5,317	7,991	5,391		8,166	8,291	8,435	8,560
Total expenditures	120,463	2,175,182	1,583,944	2,423,436	2,956,842	2,896,939		2,666,408	2,456,030	2,347,799	2,434,899
Measure S balance	332,467	405,485	1,141,510	1,063,093	406,251	477,154		160,745	54,715	56,916	(27,983)
Budget to actual variance (2.5%)						72,423		66,660	61,401	58,695	60,872
Estimated Measure S balance with 2.5% budget to actual variance						549,577		299,829	255,200	316,096	292,069

Measure S Oversight Committee
Fire Department

	Prior Years				Current Year			Future Years for 5-Year Plan			
	Actual				Budget	Projected	Comments	Forecast			
	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2024-25	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29
<u>Costs shared with Fire District</u>											
Volunteer stipends		27,166	48,971	80,137	88,174	69,118		75,000	75,000	75,000	75,000
Station staffing		4,689	10,112	22,238	29,790	22,511		25,000	25,000	25,000	25,000
Firefighter intern program (3 to 6 interns)									50,000	75,000	100,000
Full-time Captain positions (3)			16,551	366,813	422,305	409,612		472,500	472,500	472,500	472,500
Deputy Chief											
Training		11,992	8,336	511	10,000	3,038		15,000	15,000	15,000	15,000
Command Department Training System					15,000	15,000		3,125	3,125	3,125	3,125
First Due operating system								17,500	17,500	17,500	17,500
Volunteer recruitment and retention					5,000			5,000	5,000	5,000	5,000
Equipment and tools		39,533	26,047	8,771	20,000	20,000		10,000	10,000	10,000	10,000
Thermal imagers								20,000			
Rope rescue equipment					10,000	10,000			10,000	10,000	10,000
SCBA (\$15-17k each)			24,085								
Radios (handheld)				75,366							
Radios (apparatus)					10,000	10,000			10,000	10,000	
Turnouts and helmets (\$250,000 total)				48,469	70,000	70,000		50,000	50,000	50,000	50,000
Transfer to Veh/Equip Fund (future turnouts)				25,000	25,000	25,000		25,000	25,000	25,000	25,000
Regional training center (\$1,000,000 total)											
<u>City-only costs</u>											
Transfer to apparatus replacement fund		98,000	38,000	98,000	98,000	98,000		98,000	98,000	98,000	98,000
Transfer to CIP Fund (facility improvements and drainage)		40,000	10,000								
Transfer to CIP Fund (exhaust system for City fire station)								50,000			
Transfer to CIP Fund (window repair, heat pump)								25,000			
SCBA compressor (City station)				61,231							
Skid-mounted pump				11,843				45,000			
UTV equipment								5,000			
Combi tool								20,000			
Gym equipment for Washington station											
Lucas device								20,000			
Transfer to Veh/Equip Fund (quick response vehicle)				90,000	90,000	90,000					
Transfer to Veh/Equip Fund (Chief command vehicle)					90,000	90,000					
SCBA for City					200,000	199,683		15,000			
Transfer to Veh/Equip Fund (future SCBA)				32,500	32,500	32,500		32,500	32,500	32,500	32,500
Total Fire Expenditures	-	221,380	182,101	920,879	1,215,769	1,164,463		1,028,625	898,625	923,625	938,625
Fire District Reimbursement	-	35,584	81,967	347,958	394,835	364,746		402,494	426,997	440,372	448,397
Net Fire Expenditures	-	185,796	100,134	572,921	820,934	799,716		626,131	471,628	483,253	490,228

Measure S Oversight Committee
Police Department

	Prior Years				Current Year			Future Years for 5-Year Plan			
	Actual				Budget FY 2024-25	Projected FY 2024-25	Comments FY 2024-25	Forecast			
	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24				FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29
2 additional officers			130,259	180,647	232,031	217,607					
3 additional officers								377,300	377,300	377,300	377,300
Academy (recruits)			17,142	(155)							
Lieutenant assignment		11,043									
Detective assignment				2,818	4,770	4,770		5,247	5,247	5,247	5,247
Body cameras and tasers		47,250	46,970	46,970	47,250	47,250		63,250	47,250	47,250	47,250
Dash cameras (initial cost)			23,380	5,641							
Dash cameras (annual cost)				30,996	36,614	36,614		40,814	40,814	40,814	40,814
Lockers			16,660								
Firearms and PPE			38,764								
Forensic cell phone analyzer			16,532								
Cell phone analyzer annual cost					3,500	3,500		6,000	6,000	6,000	6,000
Non-contact substance analyzer			38,974						40,000		
Radios (grant match for EMPG)				16,049							
Medical supplies				2,876	5,000	3,000		1,500	1,500	1,500	1,500
Red man - dtac training				2,144							
City incident command setup				3,592							
Car storage trunks				10,700							
Enclosed trailer for UTV					10,000	10,000					
Protective seat covers for patrol vehicles											
Other parts and supplies			333								
K9 Kostya (initial costs)			4,012								
K9 Kostya (ongoing costs - vet, food, training)			6,296	5,279	8,000	8,000		8,000	8,000	8,000	8,000
K9 Murtaugh (initial costs)				14,870							
K9 Murtaugh (ongoing costs - vet, food, training)				855	8,000	8,000		8,000	8,000	8,000	8,000
Transfer to vehicle replacement fund		115,000	190,000	80,000	80,000	80,000			80,000		80,000
Transfer to CIP fund (facility improvements)		50,000	80,000	60,000	90,000	90,000					
Transfer to debt service fund (facility improvements)								132,000	132,000	132,000	132,000
Total Police Expenditures	-	223,293	609,322	463,279	525,165	508,741		642,111	746,111	626,111	706,111

Measure S Oversight Committee
Streets

	Prior Years				Current Year			Future Years for 5-Year Plan			
	Actual				Budget	Projected	Comments	Forecast			
	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2024-25	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29
Pot hole, crack seal, minor repairs		50,953	24,056	112,539	280,000	280,000		100,000	100,000	100,000	100,000
Sidewalk repair or install		48,996	10,616	23,245	75,000	75,000		100,000	100,000	100,000	100,000
Striping		24,607	21,655	67,286	50,000	50,000		50,000	50,000	50,000	50,000
Engineering, design		18,629									
Pavement management			22,321								
Street lights		20,000	39,511	27,571	45,000	45,000		45,000	45,000	45,000	45,000
Mini-excavator (Streets portion of cost)			8,549								
Crack seal machine											
Striping machine				5,812							
Front Street (transfer to CIP fund)		516,233		75,000	(75,000)	(75,000)	Front St contingency to be funded with SB1				
Grant match for HSIP sidewalk project (transfer to CIP fund)					25,000	25,000					
Street preservation project (transfer to CIP fund)		250,000	250,000	525,000	600,000	600,000		600,000	500,000	500,000	500,000
Transfer to CIP fund for future equipment (backhoe)								40,000	40,000	40,000	40,000
Total Street Expenditures	-	929,419	376,708	836,453	1,000,000	1,000,000		935,000	835,000	835,000	835,000

Measure S Oversight Committee Swimming Pool

	Prior Years				Current Year			Future Years for 5-Year Plan			
	Actual				Budget	Projected	Comments	Forecast			
	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2024-25	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29
Operations (staffing, utilities, supplies, etc.)	107,191	248,333	317,978	303,274	326,752	319,132		345,000	345,000	345,000	345,000
Equipment, parts, repairs	13,272	67,809	42,303	22,192	136,000	113,959	Moved \$10k from maintenance to CIP for floor and deck projects	10,000	50,000	50,000	50,000
Transfer to CIP Fund (HVAC / dehumidification project)		516,233		30,000	140,000	140,000					
Transfer to CIP Fund (locker room floor)			130,000	20,000		5,500					
Transfer to CIP Fund (pool deck)				170,000		4,500					
Transfer to CIP Fund (roof)								100,000			
Total Pool Expenditures	120,463	832,375	490,280	545,466	602,752	583,091		455,000	395,000	395,000	395,000

Measure S Oversight Committee
Finance

	Prior Years				Current Year			Future Years for 5-Year Plan			
	Actual				Budget	Projected	Comments	Forecast			
	FY 2020-21	FY 2021-22	FY 2022-23	FY 2023-24	FY 2024-25	FY 2024-25	FY 2024-25	FY 2025-26	FY 2026-27	FY 2027-28	FY 2028-29
Independent audit		2,500	2,500	2,500	2,991	2,991		3,166	3,291	3,435	3,560
Sales tax consultant (projections & business audits)		1,800	5,000	2,817	5,000	2,400		5,000	5,000	5,000	5,000
Total Finance Expenditures	-	4,300	7,500	5,317	7,991	5,391		8,166	8,291	8,435	8,560

Measure S - Transfers

	FY22 Transfer	FY22 Exp	FY22 Balance	FY23 Transfer	FY23 Exp	FY23 Balance	FY24 Transfer	FY24 Exp	FY24 Balance	FY25 Transfer	FY25 Exp (Estimated)	FY25 Balance (Estimated)	Status
CIP Fund (901)													
Police - PD facility	50,000		50,000	80,000	(18,085)	111,915	60,000	(64,004)	107,911	90,000	(118,919)	78,992	Finishing design, anticipate out to bid in FY 25-26
Fire - Fire Hall improvements	40,000	(3,523)	36,477	10,000		46,477		(12,038)	34,439			34,439	To use \$15k for drainage project, remaining to be used toward exhaust system (with FY 25-26 funds added)
Streets - street preservation project	250,000		250,000	250,000	(487,714)	12,286	525,000		537,286	600,000		1,137,286	One project to be discussed for Fall 2025; second project for Spring 2026
Streets - Front Street	516,233	(12,023)	504,210		(359,019)	145,191	75,000	(120,140)	100,051	(75,000)		25,051	Under construction
Streets - sidewalk project (HSIP)			-			-			-	25,000		25,000	To be constructed FY 25-26
Pool - HVAC	516,233		516,233		(67,451)	448,782	65,162	(70,385)	443,559	140,000	(583,559)	(0)	Under construction
Pool - locker room flooring			-	130,000		130,000	(64,171)		65,829	5,500	(71,329)	-	Under construction
Pool - pool deck			-			-	219,009		219,009	4,500	(223,509)	-	Under construction
Fire Vehicle / Equip Fund (930)													
Apparatus replacement	98,000		98,000	38,000		136,000	98,000		234,000	98,000		332,000	Future replacement Engine #10
SCBA replacement			-			-	32,500		32,500	32,500		65,000	10-year replacement plan
Turnout replacement			-			-	25,000		25,000	25,000		50,000	10-year replacement plan
Quick response vehicle			-			-	90,000		90,000	90,000	(145,802)	34,198	Purchased FY 24-25
Command vehicle			-			-			-	90,000		90,000	To be purchased FY 25-26
Police Vehicle Fund (940)	115,000	(58,781)	56,219	190,000	(225,153)	21,066	80,000	(98,831)	2,235	80,000	(78,485)	3,750	Purchased FY 24-25
Debt Service Fund			-			-			-			-	For debt service on PD improvements
Total	1,585,466	(74,327)	1,511,139	698,000	(1,157,422)	1,051,717	1,205,500	(365,398)	1,891,819	1,205,500	(1,221,603)	1,875,716	